UNITED STATES SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, DC 20549

FORM 8-K

CURRENT REPORT PURSUANT TO SECTION 13 OR 15(D) OF THE SECURITIES EXCHANGE ACT OF 1934

Date of report (Date of earliest event reported): November 16, 2020

Penn National Gaming, Inc.

(Exact Name of Registrant as Specified in Charter)

Pennsylvania (State or Other Jurisdiction of Incorporation) **0-24206** (Commission File Number) 23-2234473 (I.R.S. Employer Identification No.)

825 Berkshire Blvd., Suite 200 Wyomissing, PA 19610

(Address of Principal Executive Offices, and Zip Code)

610-373-2400

Registrant's Telephone Number, Including Area Code

(Former Name or Former Address, if Changed Since Last Report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2. below):

□ Written communication pursuant to Rule 425 under the Securities Act (17 CFR 230.425)

□ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

Pre-commencement communication pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

D Pre-commencement communication pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common Stock, \$0.01 par value per share	PENN	The Nasdaq Stock Market LLC

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (17 CFR §230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (17 CFR §240.12b-2 of this chapter).

Emerging growth company \Box

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. \Box

Item 5.02 Departure of Directors or Certain Officers; Election of Directors; Appointment of Certain Officers; Compensatory Arrangements of Certain Officers.

On November 16, 2020, Carl Sottosanti informed the Board of Directors (the "Board") of Penn National Gaming, Inc. (the "Company") of his retirement as Executive Vice President, General Counsel and Secretary, effective as of December 31, 2020.

On November 17, 2020, the Company entered into a Retirement and Transition Agreement and General Release (the "Retirement Agreement") with Mr. Sottosanti. Under the terms of the Retirement Agreement, Mr. Sottosanti will remain employed as a non-officer employee in an executive advisory position through March 1, 2021, at which time his employment with the Company and all of its affiliates will end (the "Separation Date"). In addition, Mr. Sottosanti will receive (a) his current base salary through the Separation Date; (b) the vesting and payment of his equity awards in the ordinary course through the Separation Date in accordance with the terms of the Company's equity plans and the vesting at target of certain performance awards through the Separation Date; (c) a one-time transition award of \$400,000 to be paid by the Company on January 1, 2021 in consideration for Mr. Sottosanti's transition of duties to his successor; (d) reimbursement by the Company for the full cost of purchasing coverage under the Consolidated Omnibus Budget Reconciliation Act of 1986, as amended ("COBRA") for the period of April 1, 2021 through September 30, 2021; and (e) payment of any deferred compensation at such time and amounts as determined in accordance with the terms of the Company's Deferred Compensation Plan and Mr. Sottosanti's election(s) thereunder. The Retirement Agreement also includes a mutual release and confidentiality provisions.

The summary of the material terms of the Retirement Agreement described above is qualified in its entirety by reference to the Retirement Agreement, a copy of which is attached hereto as Exhibit 10.1 and is incorporated herein by reference.

A copy of the press release announcing Mr. Sottosanti's retirement and the appointment of his successor, Harper Ko, effective January 1, 2021, is filed as Exhibit 99.1 to this Current Report on Form 8-K.

Item 9.01	Financial Statements and Exhibits.
(d) Exhibits.	
Exhibit No.	Description of Exhibit
<u>10.1</u>	Retirement and Transition Agreement and General Release, dated November 17, 2020, by and between Penn National Gaming, Inc. and Carl Sottosanti
<u>99.1</u> 104	Press Release, dated November 19, 2020, issued by Penn National Gaming, Inc. Cover Page Interactive Data File (embedded within the Inline XBRL document)

* * *

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Date: November 20, 2020

PENN NATIONAL GAMING, INC.

By: /s/ Carl Sottosanti

Carl Sottosanti Executive Vice President, General Counsel and Secretary

RETIREMENT AND TRANSITION AGREEMENT AND GENERAL RELEASE

This is a Retirement and Transition Agreement and General Release (hereinafter referred to as the "Agreement") between Carl Sottosanti (hereinafter referred to as the "Employee") and Penn National Gaming, Inc. (hereinafter referred to as the "Employer"). In consideration of the mutual promises and commitments made in this Agreement, and intending to be legally bound, Employee, on the one hand, and the Employer on the other hand, agree to the terms set forth in this Agreement.

1. Employer and Employee hereby acknowledge that Employee will retire as Executive Vice President, General Counsel and Secretary of Employer effective as of December 31, 2020. The parties have agreed that Employee shall remain employed as a non-officer employee in an executive advisory position by Employer through March 1, 2021, at which time his employment with Employer and all of its affiliates will end (the "Separation Date").

2. (a) When used in this Agreement, the word "Releasees" means the Employer and all or any of its past and present parent, subsidiary and affiliated corporations, companies, partnerships, members, joint ventures and other entities and their groups, divisions, departments and units, and their past and present directors, trustees, officers, managers, partners, supervisors, employees, attorneys, agents and consultants, and their predecessors, successors and assigns.

(b) When used in this Agreement, the word "Claims" means each and every claim, complaint, cause of action, and grievance, whether known or unknown and whether fixed or contingent, and each and every promise, assurance, contract, representation, guarantee, warranty, right and commitment of any kind, whether known or unknown and whether fixed or contingent.

In consideration of the promises of the Employer set forth in this Agreement, and intending to be legally bound, Employee hereby 3 irrevocably releases and forever discharges all Releasees of and from any and all Claims that he (on behalf of either himself or any other persons) ever had or now has against any and all of the Releasees, or which he (or his heirs, executors, administrators or assigns or any of them) hereafter can, shall or may have against any and all of the Releasees, for or by reason of any cause, matter, thing, occurrence or event whatsoever through the effective date of this Agreement. Employee acknowledges and agrees that the Claims released in this paragraph include, but are not limited to, (a) any and all Claims based on any law, statute or constitution or based on contract or in tort or common law, and (b) any and all Claims based on or arising under any civil rights laws, such as any Pennsylvania or New Jersey employment laws, or Title VII of the Civil Rights Act of 1964 (42 U.S.C. § 2000e et seq.), or the Federal Age Discrimination in Employment Act (29 U.S.C. § 621 et seq.) (hereinafter referred to as the "ADEA"), and (c) any and all Claims under any grievance or complaint procedure of any kind, and (d) any and all Claims based on or arising out of or related to his recruitment by, employment with, the termination of his employment with, his performance of any services in any capacity for, or any other arrangement or transaction with, each or any of the Releasees. This Agreement is not intended to release any individual right to proceed or recover remedies under the Fair Labor Standards Act ("FLSA"). Employee waives participation, to the extent permitted by federal or state law, in any class or collective action, as either a class or collective action representative or participant. Employee also understands, that by signing this Agreement, he is waiving all Claims against any and all of the Releasees released by this Agreement; provided, however, that as set forth in section 7 (f) (1) (c) of the ADEA, as added by the Older Workers Benefit Protection Act of 1990, nothing in this Agreement constitutes or shall (i) be construed to constitute a waiver by Employee of any rights or claims that may arise after this Agreement is executed by Employee, or (ii) impair Employee's right to file a charge with the Securities and Exchange Commission ("SEC"), the U.S. Equal Employment Opportunity Commission ("EEOC"), the National Labor Relations Board ("NLRB") or any state agency or to participate in an investigation or proceeding conducted by the SEC, EEOC, NLRB or any state agency or as otherwise required by law. Notwithstanding the foregoing, Employee agrees to waive Employee's right to recover individual relief in any charge, complaint, or lawsuit filed by Employee or anyone on Employee's behalf, except that this does not waive the Employee's ability to obtain monetary awards from the SEC's whistleblower program. The Employer and Releasees hereby agree to irrevocably release and forever discharge Employee from any and all Claims including any Claims in connection with his employment with Employer.

4. Employee, Employer and Releasees covenant and agree not to sue or seek recourse from the other party for any Claims released by this Agreement and to waive any recovery related to any Claims covered by this Agreement. Employee further certifies that he is not aware of any actual or attempted regulatory, SEC, EEOC or other legal violations by Employer and that his retirement is not a result of retaliation based on any legal rights or opposition to an illegal practice.

5. Employee agrees to keep confidential and not disclose to any third party, nor use for any other purpose, any non-public Employer information, including, without limitation, financial, customer or strategic data or trade secrets.

6. Employee agrees that, except for (a) the payment of Employee's base salary (as of November 17, 2020) through the Separation Date, (b) the vesting and payment of Employee's equity awards in the ordinary course through the Separation Date in accordance with the terms of the Company's 2008 Long Term Incentive Compensation Plan (the "2008 Plan"), 2018 Long Term Incentive Compensation Plan (the "2018 Plan") and the performance share programs thereunder and the vesting at target of certain performance awards through the Separation Date, subject to any payment delay required under Section 10.4 of the 2008 Plan and 2018 Plan, as set forth in Exhibit A attached hereto, (c) a one-time transition award of \$400,000 to be paid by the Employer on January 1, 2021 in consideration for Employee's transition of duties to his successor, (d) reimbursement by the Employer for the full cost of purchasing coverage under the Consolidated Omnibus Budget Reconciliation Act of 1986, as amended ("COBRA") for the period of April 1, 2021 through September 30, 2021, and (e) payment of any deferred compensation at such time and amounts as determined in accordance with the terms of the Employer's Deferred Compensation Plan and Employee's election(s) thereunder, there is no other compensation, benefits, or other payments due or owed to him by each or any of the Releasees, including, without limitation, the Employer, and there are no other payments due or owed to him in connection with his employment with Employer.

7. The terms of this Agreement are not to be considered as an admission on behalf of either party. Neither this Agreement nor its terms shall be admissible as evidence of any liability or wrongdoing by each or any of the Releasees in any judicial, administrative or other proceeding now pending or hereafter instituted by any person or entity. The Employee and Employee are entering into this Agreement solely for the purpose of effectuating a mutually satisfactory transition of Employee's employment.

8. All provisions of this Agreement are severable and if any of them is determined to be invalid or unenforceable for any reason, the remaining provisions and portions of this Agreement shall be unaffected thereby and shall remain in full force to the fullest extent permitted by law.

9. This Agreement shall be governed by and interpreted under and in accordance with the laws of the Commonwealth of Pennsylvania. Any suit, claim or cause of action arising under or related to this Agreement shall be submitted by the parties hereto to the exclusive jurisdiction of the courts of Pennsylvania or to the federal courts located therein if they otherwise have jurisdiction.

10. This Agreement constitutes a complete and final agreement between the parties and supersedes and replaces all prior or contemporaneous agreements, offer letters, severance policies and plans, negotiations, or discussions relating to the subject matter of this Agreement and no other agreement shall be binding upon each or any of the Releasees, including, but not limited to, any agreement made hereafter, unless in writing and signed by an officer of the Employer, and only such agreement shall be binding against the Employer. This Agreement and the Executive Agreement by and between the Employer and Employee, effective as of December 31, 2018, as amended on March 27, 2020 and on October 1, 2020 (as amended, the "2018 Agreement") shall be binding on any successors or assigns of both parties. Except as modified herein, all other terms of the 2018 Agreement that are in effect shall remain in full force and effect. Employer agrees that all of Employee's notice obligations have been satisfied.

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- 11. Employee is advised, and acknowledges that he has been advised, to consult with an attorney before signing this Agreement.
- 12. Employee acknowledges that he is signing this Agreement voluntarily, with full knowledge of the nature and consequences of its terms.

13. All executed copies of this Agreement and photocopies thereof shall have the same force and effect and shall be as legally binding and enforceable as the original.

14. Employee acknowledges that he has been given up to twenty-one (21) days within which to consider this Agreement before signing it. Subject to paragraph 15 below, this Agreement will become effective on the date of Employee's signature hereof.

15. For a period of seven (7) calendar days following his signature of this Agreement, Employee may revoke the Agreement, and the Agreement shall not become effective or enforceable until the seven (7) day revocation period has expired. Employee may revoke this Agreement at any time within that seven (7) day period, by sending a written notice of revocation to the Deputy General Counsel of Employer. Such written notice must be actually received by the Employee within that seven (7) day period in order to be valid. If a valid revocation is received within that seven (7) day period, this Agreement shall be null and void for all purposes and no additional benefits shall be conferred. If Employee does not revoke this Agreement, the benefits described in this Agreement shall become effective.

IN WITNESS WHEREOF, the Parties have read, understand and do voluntarily execute this Retirement and Transition Agreement and General Release.

EMPLOYER	EMPLOYEE		
By: /s/ Jay Snowden	/s/ Carl Sottosanti		
Date: November 17, 2020	Date: 11/17/20		
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Exhibit A

		Options	Options that vest on or prior	Original Termination	New Termination
Grant Date	Option Price	Granted	to 3/01/2021	Date	Date
1/4/2017	\$14.10	85,253	21,313	1/4/2024	No Change
1/3/2018	\$30.74	48,583	12,146	1/3/2025	3/1/2024
1/3/2019	\$19.45	80,717	20,179	1/3/2029	3/1/2024
1/3/2020	\$26.14	65,312	16,328	1/3/2030	3/1/2024

					Number of Performance Shares
		<u>Type of</u>			or Phantom Stock Units
Performance Share Plan	Tranche	<u>Award</u>	Performance Period	Vesting Date	Vesting
2018 Performance Share Plan	1 st	Performance Shares	1/1/2018 to 12/31/2018	3/1/2021	6,199
2018 Performance Share Plan	2 nd	Performance Shares	1/1/2019 to 12/31/2019	3/1/2021	6,238
		Performance			
2018 Performance Share Plan	3 rd	Shares	1/1/2020 to 12/31/2020	3/1/2021	5,340*
2019 Performance Share Plan	1 st	Performance Shares	1/1/2019 to 12/31/2019	3/1/2021	9,972
2019 Performance Share Plan	2 nd	Performance Shares	1/1/2020 to 12/31/2020	3/1/2021	7,475*
2019 Performance Share Plan	3 rd	Performance Shares	1/1/2021 to 12/31/2021	3/1/2021	1,246**
		Cash-Settled			
		Phantom Stock			
2019 Performance Share Plan	1 st	Units	1/1/2019 to 12/31/2019	3/1/2021	9,972
		Cash-Settled			
		Phantom Stock			
2019 Performance Share Plan	2 nd	Units	1/1/2020 to 12/31/2020	3/1/2021	7,475*
		Cash-Settled			
		Phantom Stock			
2019 Performance Share Plan	3 rd	Units	1/1/2021 to 12/31/2021	3/1/2021	1,246**
2020 Performance Share Plan	1 st	Performance Shares	1/1/2020 to 12/31/2020	3/1/2021	5,159*
2020 Performance Share Plan	2 nd	Performance Shares	1/1/2021 to 12/31/2021	3/1/2021	860**
		Cash-Settled			
		Phantom Stock			
2020 Performance Share Plan	1 st	Units	1/1/2020 to 12/31/2020	3/1/2021	5,159*
		Cash-Settled			
		Phantom Stock			
2020 Performance Share Plan	2 nd	Units	1/1/2021 to 12/31/2021	3/1/2021	860**

* Reflects vesting at target for 2020. ** Reflects 2/12 at target for 2021.

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PENN NATIONAL GENERAL COUNSEL, CARL SOTTOSANTI, TO RETIRE AFTER DISTINGUISHED 17 YEAR CAREER; TO BE REPLACED BY VETERAN GAMING INDUSTRY LEGAL EXECUTIVE, HARPER KO

WYOMISSING, PA (November 19, 2020) – Penn National Gaming, Inc. (PENN: Nasdaq) ("Penn National" or the "Company") announced today that Carl Sottosanti, Executive Vice President, General Counsel and Secretary, plans to retire effective December 31, 2020. As his successor, the Company named 20 year gaming industry legal executive, Harper Ko, who will serve as Executive Vice President, Chief Legal Officer and Secretary, effective January 1, 2021, subject to customary regulatory approvals. Ms. Ko joins Penn National from Everi Holdings Inc. (EVRI: NYSE), where she has served as Executive Vice President and Chief Legal Officer – General Counsel.

Throughout his distinguished 17-year career at Penn National, Carl Sottosanti has played a critical role in helping drive the Company's growth and evolution from a small regional gaming operator into the nation's leading omnichannel provider of retail and interactive gaming, sports betting and entertainment.

Mr. Sottosanti joined Penn National in 2003 as Vice President of Legal & Business Affairs and Deputy General Counsel. He helped lead the legal and regulatory efforts surrounding the Company's acquisitions of Hollywood Casino Corporation and Argosy Gaming, each of which doubled the size of Penn National at the time. He also helped oversee Penn National's corporate governance, as well as labor and employment matters.

In 2014, Mr. Sottosanti was promoted to Executive Vice President and General Counsel and helped guide Penn National through the next chapter of its growth story, including the acquisition and successful integration of Pinnacle Entertainment, as well as its investment in Barstool Sports.

"Throughout his career at Penn National, Carl has been known for his tireless work ethic, dogged determination, and fierce advocacy in support of our company's interests," said Jay Snowden, President and Chief Executive Officer. "Carl has been a trusted personal advisor and a consummate teammate, and while he'll be leaving behind some big shoes to fill, I'm confident that Harper Ko will do a great job in carrying on the standard of excellence that Carl has established for our Legal Department."

Harper Ko brings more than 20 years of corporate legal and regulatory compliance experience on behalf of gaming equipment suppliers and casino operators to her new role at Penn National. She has served as Executive Vice President, Chief Legal Officer – General Counsel and Secretary at Everi since 2017 and was tapped to help guide the former Global Cash Access through its ongoing transition to a full-service casino gaming equipment and payment solutions provider.

"Harper brings a wealth of expertise regarding the industry's complex regulatory and compliance requirements that will serve us well as we continue to execute our growth strategies across our land-based, interactive and sports betting platforms," said Mr. Snowden. "We're excited to add someone of her caliber to our team."

A BARSTOOL SPORTSBOOK



Prior to joining Everi, Ms. Ko served as Deputy General Counsel, Gaming for Scientific Games Corporation. During her time there from November 2014 – December 2017, she led the legal integration of Bally Gaming, Inc., SHFL entertainment Inc., and WMS Gaming Inc. into the Scientific Games Gaming division and served as a strategic advisor to their Gaming unit executive management team on all material commercial transactions, customer and third-party issues, and regulatory compliance and litigation matters. Ms. Ko joined Scientific Games following its acquisition of Bally Gaming, Inc. in November 2014 where she served as Assistant General Counsel beginning in November 2007. Prior to that Ms. Ko was a Contract Attorney with Harrah's Operating Company and Associate Corporate Counsel for Aristocrat Technologies, Inc. Ms. Ko began her career in the gaming industry as Staff Counsel for WMS Gaming Inc. from May 2000 to August 2004.

Ms. Ko holds a J.D. from Chicago-Kent College of Law, and a B.S. in Psychology as a Natural Science from the University of Michigan. She is a Board Member at Project 150, a 501(c)3 non-profit charitable organization committed to helping over 2,500 students in 45 high schools across Las Vegas. Ms. Ko previously served as an Officer (co-General Counsel, Vice President) of the Association of Gaming Equipment Manufacturers, and is a past recipient of the Rising Star Award by Great Women in Gaming.

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About Penn National Gaming

With the nation's largest and most diversified regional gaming footprint, including 41 properties across 19 states, Penn National continues to evolve into a highly innovative omni-channel provider of retail and online gaming, live racing and sports betting entertainment. The Company's properties feature approximately 50,000 gaming machines, 1,300 table games and 8,800 hotel rooms, and operate under various well-known brands, including Hollywood, Ameristar, and L'Auberge. Our wholly-owned interactive division, Penn Interactive, operates retail sports betting across the Company's portfolio, as well online social casino, bingo, and iCasino products. In February 2020, Penn National entered into a strategic partnership with Barstool Sports, whereby Barstool is exclusively promoting the Company's land-based and online casinos and sports betting products, including the Barstool Sportsbook mobile app, to its national audience. The Company's omni-channel approach is bolstered by the myChoice loyalty program, which rewards and recognizes its over 20 million members for their loyalty to both retail and online gaming and sports betting products with the most dynamic set of offers, experiences, and service levels in the industry.

CONTACT:

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